



2020 West El Camino Avenue, Suite 800
Sacramento, CA 95833
hcai.ca.gov



HEALTH CARE AFFORDABILITY BOARD

AGENDA

Tuesday, December 16, 2025
10:00 am

The Board may not discuss or act on any matter raised during the public comment section that is not included on this agenda, except to place the matter on a future meeting agenda. (Government Code §§ 11125, 11125.7, subd. (a).)

Location: 2020 West El Camino Ave, Conference Room 900, Sacramento, CA 95833

Microsoft Teams Link: [Join the meeting now](#)

Call in: (916) 535-0978; Conference ID: 972 163 703#

- Item #1 **Welcome, Call to Order, and Roll Call**
Secretary Kim Johnson, Chair
- Item #2 **Executive Updates**
Elizabeth Landsberg, Director; Vishaal Pegany, Deputy Director
- Item #3 **Action Consent Item**
Vote to Approve November 19, 2025 Meeting Minutes
Vishaal Pegany
- Item #4 **Informational Items**
- a) Update on Behavioral Health Out-of-Plan Spending
CJ Howard, Assistant Deputy Director; Andrew Feher, Research and Analysis Group Manager
 - b) Spending Target Data Review
Vishaal Pegany; CJ Howard; Andrew Feher
 - c) Methodology for Measuring Inpatient and Outpatient Hospital Spending
Vishaal Pegany; Brian Briscoombe, Senior Quantitative Analyst, RAND; Cheryl Damberg, Senior Economist, RAND
 - d) Spending Target Enforcement – Introduction to Performance Improvement Plans
Vishaal Pegany; CJ Howard

- e) Introduction to HCAI Health of Primary Care in California Snapshot
Margareta Brandt, Assistant Deputy Director; Debbie Lindes, Health Care Delivery System Group Manager

Item #5 General Public Comment

Item #6 Adjournment

Board Members: Sandra Hernández, MD
 Kim Johnson
 Richard Kronick, PhD
 Ian Lewis
 Elizabeth Mitchell
 Donald Moulds, PhD
 Richard Pan, MD

HCAI Staff: Elizabeth Landsberg, Director
 Vishaal Pegany, MPP MPH, Deputy Director
 CJ Howard, MPP, Assistant Deputy Director
 Margareta Brandt, MPH, Assistant Deputy Director
 Andrew Feher, PhD, Research Scientist Manager
 Debbie Lindes, MD MPH, Health Program Manager
 Asha Jennings, JD, Acting Chief Counsel

The Health Care Affordability Board agenda and other notices about meetings are posted online and can be found by searching for the Health Care Affordability Board and meeting month at <https://hcai.ca.gov/public-meetings>.

For further information about this meeting, please contact Megan Brubaker at (916) 326-3694, ohca@hcai.ca.gov, or send a letter to The Department of Health Care Access and Information, 2020 West El Camino Avenue, Sacramento, CA 95833.

The Board may take action under any agenda item.

Every effort will be made to address each agenda item as listed. However, the agenda order is tentative and subject to change without prior notice. Items not listed on the agenda will not be considered. The Board may take a brief break during the meeting. Members of the public are NOT required to identify themselves or provide other information to attend or participate in this meeting. If Microsoft Teams (or other platform) requires a name, you may enter "Anonymous." You may also input fictitious information for other requested information if required to attend the meeting (e.g., anonymous@anonymous.com). The public is asked to limit comments to two minutes, which may be adjusted depending on time and number of commenters. Written public comment may be submitted to ohca@hcai.ca.gov. To ensure that written public comment is included in the posted board materials, submit your comments at least three business days prior to the meeting.

This meeting is accessible to persons with a disability. A person who needs a disability-related accommodation or modification in order to participate in the meeting may make a request by

contacting Megan Brubaker at ohca@hcai.ca.gov, or sending a written request to that person at 2020 West El Camino Avenue, Sacramento, CA 95833. Providing your request at least seven (7) business days before the meeting will help ensure availability of the requested accommodation.

If you need help understanding or translating any of the meeting materials into another language or need interpretation services in another language including American Sign Language, at the meeting, please contact Megan Brubaker at ohca@hcai.ca.gov. Let us know at least seven (7) business days before the meeting so we can set up the services you need.

Sacramento Office: Free parking is available around the building. Please do not park in reserved spaces.

Spanish/ Español

Si necesita ayuda para entender esta agenda de la reunión, necesita que se traduzca en otro idioma, o necesita servicios en lenguaje de señas Megan Brubaker at ohca@hcai.ca.gov. Avísenos al menos siete días antes de la reunión a fin de que podamos programar los servicios que necesita.

Korean/ 한국어

이 회의 안건을 이해하는 데 도움이 필요하거나, 다른 언어로 번역이 필요하거나, 수화 서비스가 필요한 경우: Megan Brubaker at ohca@hcai.ca.gov. 필요한 서비스를 제공할 수 있도록 회의 개최 7일 전까지 알려주십시오.

Chinese Simplified/ 簡體中文

如果您在理解本会议议程方面需要帮助，需要将本会议议程翻译成其他语言，或需要手语服务 Megan Brubaker at ohca@hcai.ca.gov. 请至少在会议前七天通知我们，以便我们安排您所需的服务。

Tagalog/ Tagalog

Kung kailangan mo ng tulong upang maunawaan ang adyenda ng pagpupulong na ito, kailangan itong isalin sa ibang wika, o kailangan ng mga serbisyo para sa sign language Megan Brubaker at ohca@hcai.ca.gov. Ipaalam sa amin nang hindi bababa sa pitong araw bago ang pagpupulong upang mai-set up namin ang kailangan mong mga serbisyo.

Vietnamese/ Tiếng Việt

Nếu quý vị cần trợ giúp để hiểu chương trình nghị sự của cuộc họp này, như cần dịch sang ngôn ngữ khác hoặc cần dịch vụ ngôn ngữ ký hiệu Megan Brubaker at ohca@hcai.ca.gov. Vui lòng cho chúng tôi biết ít nhất bảy ngày trước cuộc họp để chúng tôi có thể bố trí các dịch vụ mà quý vị cần

Chinese/ 繁體中文

如果您在理解本會議議程方面需要幫助，需要將本會議議程翻譯成其他語言，或需要手語服務 Megan Brubaker at ohca@hcai.ca.gov. 至少在會議前七天通知我們，以便我們安排您所需的服務。