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Hospital Building Safety Board Technology and Research Committee

Thursday June 20, 2024
10:00 a.m. – 4:00 p.m.

Locations: 2020 West El Camino Ave, Conference Room 930, Sacramento, CA 95833
355 South Grand Avenue, Conference Room 2000, Los Angeles, CA 90071

Committee Members Present

Gary Dunger, Chair
Cody Bartley, Vice Chair
Jennifer Cox
Teresa Endres
Michael Foulkes
Bert Hurlbut
Scott Mackey
Michael O'Connor

HCAI Staff Present

Chris Tokas
Arash Altoontash
Larry Enright
Andia Farzaneh
Joe LaBrie
Carl Scheuerman
Nanci Timmins
Larry Enright

HBSB Staff Present

Veronica Yuke, Acting Executive Director
Marcus Palmer

- 1 **1. Call to Order and Welcome**
- 2 **Facilitator:** Gary Dunger, Executive Director, Design and Construction, Cedars-Sinai
- 3 Health System; Committee Chair
- 4 Gary Dunger called the meeting to order and welcomed attendees to the Hospital
- 5 Building Safety Board Technology and Research Committee session.

1 **2. Roll Call and Meeting Advisories/Expectations**

2 **Facilitator:** Veronica Yuke, Supervisor, HCAI; Acting Executive Director

3 Veronica Yuke conducted the roll call, confirmed a quorum, and outlined meeting
4 expectations.

5 Gary Dunger announced that agenda item 4, Presentation: Healthcare Microgrids,
6 would not be discussed during the meeting due to Jamie Schnick’s absence.

7

8 **3. Presentation: Cedars-Sinai Marina Del Rey Replacement Hospital Technology**
9 **Program**

10 **Facilitators:** Alicia Wachtell, Executive Director, and Rudy Perez, Executive Director,
11 Cedars-Sinai Facilities Planning, Design and Construction

12

13 The presentation reviewed the development process for the technology program at the
14 Marina Del Rey Replacement Hospital, highlighting the integrated structure of
15 workgroups involving enterprise leadership and subject matter experts. Key themes
16 included the importance of guiding principles, research on emerging technologies, and
17 the phased approach to implementing new systems. Rudy Perez emphasized the
18 commitment to leveraging existing systems and ensuring consistent experiences across
19 the health system.

20

21 **Key Points of the Presentation:**

- 22 • Technology guiding principles set the context for decision-making, focusing on
23 digital-first patient experiences, enhanced care journeys, and operational
24 efficiencies.
- 25 • Research included consultations with peers and vendor partners, emphasizing the
26 need for futureproofing the hospital's technology.
- 27 • The technology program is structured in phases:
 - 28 ○ Phase one prioritizes technologies with significant infrastructure impacts.
 - 29 ○ Phase two focuses on defining workflows and clinical pathways with fewer
30 infrastructure requirements.
- 31 • Implementation involves a multi-tier process of identifying, prioritizing, and gaining
32 feedback on new technologies.
- 33 • Example technologies being implemented include virtual nursing, centralized patient
34 flow command centers, and smart beds.
- 35 • Emphasis on developing the plan early and defining key decision-makers to ensure
36 efficient and practical use of technology.
- 37 • The presentation underscored the importance of balancing technology robustness
38 with operational efficiency to avoid overcomplication.

1 **Committee Comments**

- 2 • **Gary Dunger** inquired about the room identifiers, discussing the considerations
3 regarding their compliance with HIPAA and accessibility requirements. Rudy Perez
4 explained that the main challenge is finding the correct height for monitors. Lower
5 placement impacts visibility, and while these monitors can be touchscreen and
6 lockable, the issue has not been resolved yet as they are still working to meet all
7 code and regulations. Gary Dunger also expressed appreciation for Rudy's
8 informative presentation.
- 9 • **Teresa Endres** asked whether the Real-Time Locating System (RTLS) is used for
10 data analytics beyond asset tracking and staff alarms, including hand hygiene
11 compliance and operational efficiencies. She also inquired about HIPAA privacy
12 concerns related to nurse documentation, ambulance listening, and voice
13 recognition in patient rooms. Rudy Perez confirmed that they purchased the hand
14 hygiene functionality and need to check with the nurse call group for additional
15 analytics. Regarding HIPAA privacy, he assured that the system is turned off until
16 activated by a smartphone app, with a light indicating when the speaker is on.
17 Teresa Endres also requested a follow-up on the specific uses of robotics at Cedars-
18 Sinai Marina Del Rey. Rudy Perez agreed to update Gary on the uses of robotics for
19 tasks like delivering supplies or handling soiled materials.
- 20 • **Jennifer Cox** followed up on Teresa's question about the hand hygiene tracking
21 system, asking for the product used and any challenges faced with staff compliance.
22 She also questioned the size of the door display monitors, their visibility for staff, and
23 the compatibility of devices with disinfectants. Rudy Perez identified the hand
24 hygiene system as Hillrom integrated with Sonotron RTLS, noting it is not yet
25 operational for staff compliance feedback. He mentioned testing an 11x8 inch
26 monitor, which should be sufficient, and confirmed ongoing analysis for compatibility
27 with current and additional disinfectants.
- 28 • **Carl Scheuerman** asked if the system coordinates care delivery to avoid wasted
29 provider time when patients are not in their rooms. He also inquired about
30 discussions with the California Department of Public Health (CDPH) regarding the
31 view of virtual nursing as a supplement to physical nursing. Rudy Perez stated they
32 are working to ensure care is provided where the patient is, enhancing RTLS to
33 eliminate wasted time. He needed to follow up with the technology team to confirm
34 discussions held with CDPH about virtual nursing.
- 35 • **Michael O'Connor** asked whether future robotics were considered in the technology
36 evaluation. Rudy Perez mentioned that robotics is being discussed but not yet
37 implemented, as the technology group is still evaluating potential impacts.
- 38 • **Nanci Timmins** asked about encountering advanced fire alarm technology during
39 their research and the backup systems in place to handle technology failures like
40 cyber-attacks. Rudy Perez mentioned not encountering advanced fire alarm
41 technology but acknowledged its importance. He confirmed robust backup systems

1 with three data centers and cloud-based solutions, reverting to paper charting and
2 manual processes in case of failure.

3

4 **4. Technology and Research Committee Goals for 2024**

5 **Facilitator:** Gary Dunger

6 **Previous Goals (2021):**

- 7 • Explore subjects of telemedicine and robotics
- 8 • Discuss the effect of technologies on healthcare equity
- 9 • Monitor CDPH electronic health records redundancy issues in the event of power
10 failure and watch for potential effects to code
- 11 • Emerging tools
 - 12 ○ Technologies that help reduce the carbon footprint for healthcare facilities and
13 implementation relative to code implementation of emerging tools relative to
14 the code.

15 **Current Goals:**

- 16 • Explore subjects of telemedicine and robotics
- 17 • Discuss the effect of technologies on healthcare equity
- 18 • Explore emerging technologies that help reduce the carbon footprint for
19 healthcare facilities and implementation relative to code implementation of
20 emerging tools relative to the code.
- 21 • Address how to regulate remote services (e.g., medical records, web-based
22 nurse call, off-site server farms, etc.)
 - 23 ○ Define what is a medical record
 - 24 ○ Monitor CDPH electronic health records redundancy issues in the event of
25 power failure and watch for potential effects to code
 - 26 ○ Invite industry members to address/inform the committee on the reliability of
27 cloud-based systems (fire alarm, energy monitoring, etc.)
- 28 • Explore wastewater solutions

29 **Discussion Highlights:**

- 30 • **Telemedicine and Robotics:**
 - 31 ○ **Jennifer Cox:** Asked about operationalizing the goal of exploring
32 telemedicine and robotics.

- 1 ○ **Gary Dunger:** Explained the construction-specific aspects of telemedicine
2 and robotics, such as room setup for telemedicine and robotic recharging
3 stations.
- 4 ○ **Jennifer Cox:** Suggested measuring success through presentations and
5 documentation.
- 6 ○ **Teresa Endres:** Proposed documenting telemedicine implementations in a
7 white paper to benchmark and track usage.
- 8 ○ **Michael O'Connor:** Emphasized identifying and removing barriers in building
9 codes that inhibit the adoption of modern technologies.
- 10 ● **Effect of Technologies on Healthcare Equity:**
- 11 ○ **Scott Mackey:** Questioned the meaning and relevance of this goal to the
12 committee's work.
- 13 ○ **Teresa Endres:** Explained that telemedicine could help underserved
14 communities access healthcare and suggested leveraging HCAI's data
15 collection to measure gaps in access.
- 16 ○ **Jennifer Cox:** Agreed and highlighted the importance of considering social
17 determinants of health.
- 18 ○ **Belinda Young:** Confirmed that the intent was to address healthcare access
19 disparities through technology.
- 20 ○ **Chris Tokas:** Stressed the importance of discussing these issues publicly to
21 raise awareness and promote best practices.
- 22 ○ **Scott Mackey:** Proposed defining healthcare equity more precisely to guide
23 the committee's work.
- 24 ● **Emerging Technologies to Reduce Carbon Footprint:**
- 25 ○ **Gary Dunger:** Shared examples like the City of Los Angeles's ordinance
26 against natural gas in new buildings and Cedars-Sinai's all-electric new
27 medical center.
- 28 ○ **Nanci Timmins:** Suggested monitoring 3D printing in construction and
29 participating in relevant committees to stay ahead of industry changes.
- 30 ○ **Chris Tokas:** Highlighted the importance of addressing decarbonization and
31 sustainability in healthcare construction.
- 32 ○ **Scott Mackey:** Noted the connection between reducing carbon footprints and
33 addressing healthcare inequities and proposed creating a comprehensive
34 definition of healthcare equity to guide the committee's efforts.
- 35 ● **Regulating Remote Services (e.g., medical records, web-based nurse call,
36 off-site server farms):**

- 1 ○ **Gary Dunger:** Emphasized the need to define what constitutes a medical
2 record and ensure proper storage in compliance with the code. Highlighted
3 the importance of monitoring CDPH electronic health records redundancy
4 issues and addressing the reliability of cloud-based systems.
- 5 ○ **Scott Mackey:** Agreed with the need to include cybersecurity, mentioning the
6 impact of cyber threats and attacks on facilities. He suggested bringing in
7 cybersecurity experts for recommendations and standards establishment.
- 8 ○ **Teresa Endres:** Inquired about the regulating bodies for web-based services
9 and the availability of data on facilities affected by cyberattacks.
- 10 ○ **Chris Tokas:** Highlighted the need to define boundaries and redundancies to
11 handle cyber threats and emphasized the role of CDPH in providing
12 alternatives to full automation.
- 13 ○ **Michael O'Connor:** Discussed the importance of guidelines for cloud-based
14 systems and the necessity of internet connection redundancy, especially for
15 rural facilities. Supported the idea of a white paper to address these issues.

- 16 ● **Exploring Wastewater Solutions:**
- 17 ○ **Gary Dunger:** Introduced the topic but did not elaborate.
- 18 ○ **Chris Tokas and Michael O'Connor:** Discussed the utilization of gray water
19 in healthcare facilities for purposes like irrigation and flushing. Suggested this
20 be a sub-bullet under environmental goals.

21 **Additional Topics:**

- 22 ● **Artificial Intelligence (AI):**
- 23 ○ **Teresa Endres:** Proposed including AI in the committee's focus, mentioning
24 its impact on healthcare and the importance of data analytics. Volunteered to
25 present on RTLS.
- 26 ○ **Michael O'Connor:** Acknowledged the significance of AI and suggested it be
27 a discussion topic.

- 28 ● **Cybersecurity Reporting:**
- 29 ○ **Michael O'Connor:** Questioned if facilities are required to report cyberattacks
30 to regulatory bodies and suggested including this in the white paper for better
31 understanding and handling of such incidents.
- 32 ○ **Jennifer Cox:** Clarified that facilities must report data breaches, especially
33 those involving protected health information, to CDPH.

1 **5. Comments from the Public/Committee Members on Issues not on Agenda**

2 **Facilitators:** Gary Dunger

3 No comment.

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5 **6. Adjournment**

6 **Facilitators:** Gary Dunger

7 Gary Dunger adjourned the meeting, thanking everyone for their participation.

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