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**Workgroup Members**

- Raul Ayala, MD, MHCM
- Eric Ball, MD
- Selene Betancourt, MPP
- Rene Bravo, MD
- Diana Douglas, MA
- Crystal Eubanks, MS-MHSc
- Lisa Folberg, MPP
- Kevin Grumbach, MD
- Carlina Hansen, MHA
- Susan Huang, MD, MS
- Edward Juhn, MD, MBA, MPH
- Melissa Marshall, MD
- Todd May, MD
- Jeremy Meis, PA-C, MPH
- Sunita Mutha, MD
- Aimee Paulson, DNP, MSN
- Shunling Tsang, MD, MPH

**Location:**

Remote

**Date:**

Wednesday, March 11, 2026

**Time:**

9:00 a.m.

**Microsoft Teams Link for Public Participation:**

[Click here to join the meeting](#)

**Meeting ID:**

294 479 729 948 8

**Passcode:** rF7S6vN7

**Or call in (audio only):**

+1 916-535-0978

**Phone conference ID:**

314 327 870#

**HCAI Staff**

- Margareta Brandt
- Debbie Lindes
- Miranda Werts
- Allison Barry
- Alyssa Borders
- Olga Dobrynina
- Ruben Mejia
- Ellice Ramm

**FHC Staff**

- Mary Jo Condon
- Vinayak Sinha
- Julia Sledzik
- Mary-Isabel Aromando

**Mathematica**

- Diane Rittenhouse

## **AGENDA**

- 1. Update on Primary Care Snapshot Workgroup Charter**  
Debbie Lindes, Health Care Delivery System Group Manager
- 2. Approach to Selecting and Evaluating Primary Care Snapshot Indicators**  
Debbie Lindes, Health Care Delivery System Group Manager
- 3. Primary Care Snapshot Investment Indicators**  
Miranda Werts, Senior Primary Care Specialist
- 4. Primary Care Snapshot Workforce Indicators**  
Miranda Werts, Senior Primary Care Specialist
- 5. Next Steps**  
Debbie Lindes, Health Care Delivery System Group Manager
- 6. Adjournment**  
Debbie Lindes, Health Care Delivery System Group Manager

### Participation from Other Stakeholders

Stakeholders who are not workgroup members are welcome to join HCAI Primary Care Snapshot Workgroup meetings. At various points during the meetings, the facilitator will provide an opportunity for these stakeholders to ask questions and offer input or feedback.

### Meeting Materials

This agenda and other information regarding meetings are posted online and can be found by searching for the HCAI Primary Care Snapshot Workgroup and meeting month on [HCAI's Public Meetings page](#). For additional information, please contact Miranda Werts at [Miranda.Werts@hcai.ca.gov](mailto:Miranda.Werts@hcai.ca.gov).

### Reasonable Accommodation

Please send any requests for reasonable accommodation to [OHCA@HCAI.ca.gov](mailto:OHCA@HCAI.ca.gov).

### Joining the Meeting

For best results, please use either a Google Chrome or Microsoft Edge browser to join the meeting.

<p><b>On your computer or mobile app:</b></p> <p><a href="#">Click here to join the meeting</a></p> <p><b>Meeting ID:</b> 294 479 729 948 8</p> <p><b>Passcode:</b> rF7S6vN7</p>	<p><b>Or copy and paste the following link into your browser:</b></p> <p><a href="https://www.microsoft.com/en-us/microsoft-teams/join-a-meeting">https://www.microsoft.com/en-us/microsoft-teams/join-a-meeting</a></p> <p><b>Meeting ID:</b> 294 479 729 948 8</p> <p><b>Passcode:</b> rF7S6vN7</p>	<p><b>Or call in (audio only):</b> +1 916-535-0978</p> <p><b>Phone conference ID:</b> 314 327 870#</p>
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