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**Workgroup Members**

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Crystal Eubanks, MS-MHSc  
Lisa Folberg, MPP  
Kevin Grumbach, MD  
Carlina Hansen, MHA  
Susan Huang, MD, MS  
Edward Juhn, MD, MBA, MPH  
Melissa Marshall, MD  
Todd May, MD  
Jeremy Meis, PA-C, MPH  
Sunita Mutha, MD  
Aimee Paulson, DNP, MSN  
Shunling Tsang, MD, MPH

**Location:**

Remote

**Date:**

Friday, November 21, 2025

**Time:**

11:00 a.m.

**Microsoft Teams Link for Public Participation:**

[Click here to join the meeting](#)

**Meeting ID:**

245 854 400 595 4

**Passcode:** Ha9mE7Mi**Or call in (audio only):**

+1 916-535-0978

**Phone conference ID:**

724 915 17#

**HCAI Staff**

Margareta Brandt  
Debbie Lindes  
Miranda Werts  
Allison Barry  
Alyssa Borders  
Olga Dobrynina  
Ruben Mejia  
Ellice Ramm

**FHC Staff**

Mary Jo Condon  
Vinayak Sinha  
Julia Sledzik  
Mary-Isabel Aromando  
Robert Seifert

**Mathematica**

Diane Rittenhouse

**Massachusetts****Dashboard**

Barbra Rabson  
Molly Totman  
Erin Bonney  
Julia Banas

## **AGENDA**

- 1. Introductions and Meeting Logistics**  
Debbie Lindes, Health Care Delivery System Group Manager
- 2. Overview of HCAI Health of Primary Care in California Snapshot**  
Miranda Werts, Senior Primary Care Specialist
- 3. Massachusetts Primary Care Dashboard**  
Barbra Rabson, Massachusetts Health Quality Partners,  
and Erin Bonney, Center for Health Information and Analysis
- 4. Future Workgroup Meetings and Next Steps**  
Debbie Lindes, Health Care Delivery System Group Manager
- 5. Adjournment**  
Debbie Lindes, Health Care Delivery System Group Manager

### Participation from Other Stakeholders

Stakeholders who are not workgroup members are welcome to join HCAI Primary Care Snapshot Workgroup meetings. At various points during the meetings, the facilitator will provide an opportunity for these stakeholders to ask questions and offer input or feedback.

### Meeting Materials

This agenda and other information regarding meetings are posted online and can be found by searching for the HCAI Primary Care Snapshot Workgroup and meeting month on [HCAI's Public Meetings page](#). For additional information, please contact Miranda Werts at [Miranda.Werts@hcai.ca.gov](mailto:Miranda.Werts@hcai.ca.gov).

### Reasonable Accommodation

Please send any requests for reasonable accommodation to Bianca Vargas at [Bianca.Vargas@hcai.ca.gov](mailto:Bianca.Vargas@hcai.ca.gov).

### Joining the Meeting

For best results, please use either a Google Chrome or Microsoft Edge browser to join the meeting.

<b>On your computer or mobile app:</b>  <a href="#">Click here to join the meeting</a>  <b>Meeting ID:</b> 245 854 400 595 4  <b>Passcode:</b> Ha9mE7Mi	<b>Or copy and paste the following link into your browser:</b> <a href="https://www.microsoft.com/en-us/microsoft-teams/join-a-meeting">https://www.microsoft.com/en-us/microsoft-teams/join-a-meeting</a>  <b>Meeting ID:</b> 245 854 400 595 4  <b>Passcode:</b> Ha9mE7Mi	<b>Or call in (audio only):</b> +1 916-535-0978  <b>Phone conference ID:</b> 724 915 17#
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